

From the Under Secretary of Defense (AT&L)

## Strategy for International Cooperation in Acquisition, Technology and Logistics

### VISION

Department of Defense policy promotes international cooperative acquisition, technology and logistics activities, especially with allies and friends that will enable the warfighter to be well prepared and supported for coalition operations.

The International Cooperation in Acquisition, Technology and Logistics Strategy provides the vision, goals and enablers to guide and prioritize international cooperation activities throughout the Department, in concert with the SECDEF's security cooperation strategies.



**GOAL 1 – High Performing, Agile and Ethical Workforce: Ensure that there is adequate staff to enable international cooperation, and improve international acquisition training for U.S. and allied workforces.**

Enablers:

1. Conduct workload assessments to ensure adequate staff to enable international cooperation.
2. Define potential career paths and training requirements for international cooperation personnel in the acquisition workforce compatible with those of the International Affairs Workforce Guidelines.
3. Improve international acquisition training, and ensure that it is provided to the members of the entire defense workforce who conduct or support international cooperative programs and their equivalents in allied nations workforces.
4. Ensure funding for the Combatant Commands' Defense Cooperation in Armaments billets and gain influence over personnel nominations and appraisals.

**GOAL 2 – Strategic and Tactical Acquisition Excellence: Prioritize and harmonize capabilities-based requirements with allies and friendly governments.**

Enablers:

1. Develop short- and long-term goals, and harmonize capabilities-based needs along with the Joint Chiefs of Staff, the Military Departments, OSD Policy and Network & Information Integration. Work with countries of emphasis directed by DoD policy while sustaining other important relationships.
2. Develop acquisition, technology and logistics regional strategies, and selected country strategies, in concert with the SECDEF's security cooperation strategies.
3. Identify all existing funding elements for international cooperation seed money, studies and personnel exchanges, and assess adequacy.
4. Develop methods to conduct and require a standard assessment of the potential for international cooperation in every analysis of alternatives for all acquisition programs.

**GOAL 3 – Focused Technology to Meet Warfighting Needs: Identify and acquire the best technologies from sources worldwide.**

Enablers:

1. Encourage Programs to include foreign sources when identifying and acquiring the best technologies.
2. Support initiatives to assess global S&T capabilities. Develop mutually advantageous technology cooperation plans with friends and allies.
3. Develop a releasable DoD international S&T Strategy and encourage development of mutually advantageous collaborations to advance our S&T capabilities.

**GOAL 4 – Cost-effective Joint Logistics Support for the Warfighter: Ensure interoperable, logistically supportable systems.**

Enablers:

1. Identify the most pressing international challenges and barriers to greater international logistics cooperation.
2. Promote dialogue on interoperable, logistically supportable systems at meetings with allies and friends.
3. Conduct logistics lessons learned discussions with key allies and friends, and document and disseminate results.
4. Support initiatives to assess commercial logistics technologies.
5. Ensure logistics supportability is defined early in each system and international implications are addressed.

**GOAL 5 – Reliable and Cost-effective Industrial Capabilities Sufficient to Meet Strategic Objectives: Remove barriers to international defense cooperation and trade with our allies and friends.**

Enablers:

1. Develop outreach presentations on international cooperation in acquisition, technology and logistics and provide to acquisition impact players in Defense and Congress. Extend this approach to industrial groups, targeting industrial symposiums and conferences. Further extend to educational and professional forums.
2. Review barriers. Include view of foreign partners. Work with State, Commerce, OUSD(Policy) and Congress when appropriate.

**GOAL 6 – Improved Governance and Decision Processes: Identify and help resolve issues to ensure programs success.**

Enablers:

1. Take advantage of every opportunity to use international cooperation to save money and promote interoperability.
2. Cooperate on international open standards, which would enable net-centric coalition operations as well as modular technology insertion into existing systems.
3. Promote Systems Engineering practice as a way of doing business together with our allies and friends.
4. Develop integrated architectures, plans, and roadmaps that capture the capabilities of our allies and friends.